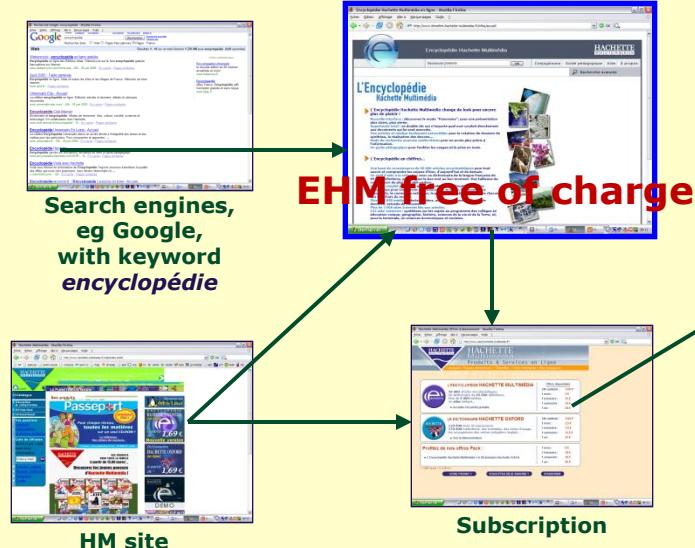


GENERAL PUBLIC (DIRECT)



Online EHM Business Model

Subscribers

↓
Authentication

Intranets, eg Lagardère

Public libraries, eg Ville de Massy

Businesses, eg Le Figaro (editors)

Institutions abroad, eg LearnAlberta

Institutions abroad, eg Institut canadien du service extérieur

Subscription

Fee-based EHM

LOs

French schools via the KNÉ

Canadian institutional customers via De Marque

Business customers via DataPasse (IDM)

Authenticatio

Subscribers

EHM free of charge

Club-Internet subscribers

Le Monde

Affiliated site users, eg (hypothetical) Le Monde

GENERAL PUBLIC (INDIRECT)

INSTITUTIONS (DIRECT)

INSTITUTIONS (INDIRECT)